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### **Real progress towards establishing Jordan's oil shale industry**

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The establishment of an oil shale industry in Jordan has been discussed for many years, but 2010 has seen a major step towards this goal. This presentation will highlight the progress from Project Concept through to Front End Engineering Design and map out the final stages to First Oil expected in 2014. The key elements of this process from technical, legal, fiscal, financial and project management perspectives that were required to progress the Project to its present status will be discussed. In addition to describing the progress in bringing this project to fruition, it is also our goal to demonstrate that good technology, supportive government, management drive, hard work and determination combined with perseverance can lead to real progress towards establishing an oil shale production facility.